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		Сотрг	Comprehensive Services	Services	Spe	Specialty Services	800
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	- LADOO			1	5	3	
John J Foley Skilled Nurs	Suffolk County		XX	XX		X	
Little Flower Nursing Hom	Suffolk County			X			
Long Island State Veteran	Suffolk County		XX	X			
Maria Regine Residence In	Suffolk County		×	×			
Medford Multicare Center for Living	Suffolk County			×			×
Nesconset Nursing Center	Suffolk County		X	XX			
Oak Hollow Nursing Center	Suffolk County			XX			
Our Lady of Consolation G	Suffolk County	×		×			
Patchogue Nursing Center	Suffolk County			X			
Peconic Landing at Southold	Suffolk County			X			
Petite Fleur Nursing Home	Suffolk County			X			
Port Jefferson Health Car	Suffolk County			×			
Riverhead Nursing Home	Suffolk County			X			
Ross Health Care Center	Suffolk County			×			
San Simeon by the Sound C	Suffolk County			×			
Smithtown Health Care Fac	Suffolk County			X			
Southampton Care Center	Suffolk County			X			
St Catherine of Siena Nursing Home	Suffolk County			×			
St James Healthcare Center	Suffolk County			×			
St James Plaza Nursing Facility	Suffolk County			×			
St Johnland Nursing Center	Suffolk County	XX	XX	X	XX		
Sunrise Manor Center for Nursing and Rehabilitation	Suffolk County			XX			
The Center for Nursing & Rehabilitation at Birchwood	Suffolk County			XX			
Westhampton Care Center	Suffolk County			XX			
Woodhaven Nursing Home	Suffolk County			×			

		Compre	Comprehensive Services	ervices	Spe	Specialty Services	88
NAME	COUNTY	ГТННСР	ADHCP	ADHCP SUBACUTE	TBI	AIDS	Vent
Bainbridge Nursing and Re	Bronx County		×	×			
Beth Abraham Health Servi	Bronx County	×	×	XX			
Bronx Center For Rehabilitation and Health	Bronx County			×			
Bronx Park Rehabilitation & Nursing Center	Bronx County		7				
Bronx-Lebanon Special Care Center	Bronx County					×	
Casa Promesa	Bronx County		×			X	
Concourse Rehabilitation	Bronx County			×			XX
Daughters of Jacob Nursin	Bronx County		×	XX			X
East Haven Nursing and Rehabilitation Center	Bronx County			×			
Eastchester Rehabilitation and Care Center	Bronx County			×			×
Fieldston Lodge	Bronx County			×			X
Gold Crest Care Center	Bronx County			X			
Grand Manor Nursing & Reh	Bronx County			×			
Hebrew Home For The Aged at Riverdale	Bronx County		×	×			
Hebrew Home For The Aged at Riverdale Fairfield	Bronx County			×			
Hebrew Hospital Home Inc	Bronx County	×	×	×			
Highbridge-Woodycrest Cen	Bronx County					×	
Jewish Home and Hospital	Bronx County	×	×	×			
Kings Harbor Multicare Center	Bronx County			×			
Kingsbridge Heights Rehab	Bronx County	×		×			
Laconia Nursing Home Inc	Bronx County			×			
Manhattanville Health Care Center	Bronx County	_		×			
Methodist Church Home For	Bronx County			×	J		
Momingside House Nursing	Brohx County	XX	XX	×			
Morris Park Nursing Home	Bronx County			×	,		
Mosholu Parkway Nursing A	Bronx County						
Palisade Nursing Home Com	Branx County			×			
Park Gardens Rehabilitati	Bronx County			2			
Pelham Parkway Nursing an	Bronx County						
Project Samaritan Alds Se	Bronx County.		×			×	
Providence Rest	Bronx County		×	×			
Regeis Care Center	Bronx County			2			
Riverdale Nursing Home	Bronx County						
Schervier Nursing Care Ce	Bronx County	×		2			
Split Rock Rehabilitation	Bronx County	×	×	×			X
St Bernabas Nursing Home	Bronx County		×	2		×	
St Patricks Home	Bronx County			2	J		
St Vincent Depaul Residen	Bronx County		×	2	J		
Terrace Health Care Cente	Bronx County						
Throgs Neck Extended Care	Bronx County			×			
United Odd Fellow & Rebek	Bronx County			₽.			
University Nursing Home	Bronx County						
Wayne Center For Nursing	Bronx County			XX	J		×
Williamsbridge Manor Nurs	Bronx County			Ŷ	J		
Workmens Circle Multicare	Bronx County			Ŷ	J		
Aishel Avraham Residentia	Kings County			Ŷ	Ų		
Bishop Francis J Mugavero	Kings County				J		
Bishop Henry B Hucles Epi	Kings County		×		J		
Brooklyn United Methodist	Kings County		×				
Brooklyn-Queens Nursing H	Kings County			XX	~		
Buena Vida Continuing Car	Kings County			×	~		

reing and Rehabilitation Center og Center og Center fra Aging	XX XX	ADHCP XX	SUBACU	TBI AIDS	+	Vent
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Mursing and Rehabilitation Center  In a lifer  In a li	×	XXX	×		-	×
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Coler-Goldwater Spec Hosp&Nurs Fac@Coler Nursing Facility Site New York County	ıty		X			
sp&Nurs Fac@Goldwater Nursing Facility S	nty.		X			
_	Atr		X		-	
	ıty.		×		+	
Gouvemeur (New) Hospital Snf	4		XX		+	
Index Tarrent Nutsing No Index Can Index Con Index York County	AL A		<b>\</b>		×	
	XX	XX	XX		-	×
		1			+	
Jawish Home and Hospital New York County	XX Au		X		+	

			Commentative Cardinas	Services	Specia	The Constitution	
		E S	BAISHAH	Services	Specia	Specially Services	8
NAME	COUNTY	LTHHCP	ADHCP	ADHCP SUBACUTE	臣	AIDS	Vent
Mary Manning Walsh Nursin	New York County			X			
New East Side Nursing Hom	New York County						
New York Foundling Hosp C	New York County						
Northern Manhattan Rehabi	New York County		3	XX		3	
Kivington House-The Nicholas A Kango Health Care Facility	New York County		XX			X 3	
St Roses Home	New York County	-	{			*	
Ference Cardinal Cooke He	New York County			XX		*	
Village Center For Care	New York County	X	×	X		{	
Hillside Manor Rehab and ECC	Queens County	×					
Bezatel Rehabilitation an	Queens County						
Bishop Charles Waldo Maclean@Episcopal Nursing Home	Queens County			×			
Bridge View Nursing Home	Queens County			×			
Brookhaven Rehabilitation	Queens County						
Chapin Home For The Aging	Queens County		×	×			
Cliffside Rehabilitation	Queens County			×			XX
Dr William O Benenson Reh	Queens County			XX			×
Dry Harbor Nursing Home	Queens County		×	XX			
Eimhurst Care Center Inc	Queens County		×				
Fairview Nursing Cara Cen	Queens County		×	×			
Far Rockaway Nursing Home	Queens County						
Flushing Manor Care Cente	Queens County			×			
Flushing Manor Nursing &	Queens County	×		×			
Forest Hills Care Center	Queens County						
Forest View Center for Re	Queens County	+	X				5
Frankin Cener for Kenab	Queens County	+	X				X
naven manor nearin cara c	Queens county			***			
Highland Care Center	Queens County			X			
HOIRS PARK Manor Nursing	Oneens County			[3			
Holliswood Care Center In	Queens County			XX			
Horizon Care Center	Queens County		,				
Jamaica Hospital Nursing	Queens County		×	×			
Lawrence Nursing Care Cen	Queens County			×			
Little Neck Nursing Home	Oneens County			×			1
ong Island Care Center I	Oneens County			×			2
Margaret Tietz Center For	Queens County		×				
Meadow Park Rehabilitatio	Oneens County			×			
Midway Nursing Home	Queens County			×			
Magr J H Fitzpatric pay for Snc	Queens County			×			
New Glen Oaks Nursing Hom	Queens County			×			
New Surfside Nursing Home	Queens County		×				
New York State Veterans Home in New York City	Queens County			×			
Ocean Promenade Nursing C	Queens County			×			
Oceanview Nursing & Rehab	Queens County						
Ozanam Hall of Queens Nur	Queens County			×			
Park Nursing Home	Queens County				3		
Park Terrace Care Center	Queens County				X		
Parker Jewish Institute f	Queens County	X	XX;				
Peninsula Center For Exte	Queens County		2	XX			
Promenade Rehabilitation	Queens County			2			×
Queen of Peace Residence	Queens County						
D. J.	Otheron County		×	×	Į		

			A COLUMN	AVAILEBBIIIS/O/SUA/IGES	) Survice		
		Сотрг	Comprehensive Services	Services	Spec	Specialty Services	C 0 5
NAME	COUNTY	ГТННСР	ADHCP	ADHCP SUBACUTE	Ē	AIDS	Vent
Queens Center for Rehabil	Queens County			X			
Queens Nassau Rehabilitat	Queens County				X		
Regal Heights Rehabilitation and Health Care Center	Queens County		×			_	
Rego Park Nursing Home	Queens County		X	XX			
Resort Nursing Home	Queens County			X			×
Rockaway Care Center	Queens County			XX			×
Silvercrest	Queens County			×			×
St Marys Hospital For Chi	Queens County	×	×		×		
Union Plaza Care Center	Queens County			×			
Waterview Nursing Care Ce	Queens County						
West Lawrence Care Center LLC	Queens County			X			
Windsor Park Nursing Home	Queens County						
Woodcrest Rehabilitation	Oueens County			XX			
New York Center for Rehabilitation & Nursing	Queens County			XX	W/N#	#N/A	#N/A
Carmel Richmond Healthcar	Richmond County		×	×			
Clove Lakes Health Care a	Richmond County			XX			
Eger Health Care and Reha	Richmond County			XX			
Golden Gate Rehabilitatio	Richmond County			xx			
Lily Pond Nursing Home	Richmond County						
New Vanderbilt Rehabilita	Richmond County			xx			XX
Sea View Hospital Rehabilitation Center and Home	Richmond County		XX	xx	XX		
Silver Lake Specialized Care Center	Richmond County			xx			XX
St Elizabeth Anns Health	Richmond County		XX			××	
Staten Island Care Center	Richmond County			xx			
Verrazano Nursing Home	Richmond County						

			PAIGHBUR	Comprehensive Services	obdo	Specially Services	8
NAME	COUNTY	LTHHCP		ADHCP SUBACUTE	TBI	AIDS	Vent
Albany County Nursing Home	Albany County			×			
Ann Lee Home & Infirmary	Albany County						
Childs Nursing Home Compa	Albany County	×		×			
Fight Others Debelitation Control	Arbany County						
CAN bed Niceins Done	Albany County	XX	×	X			
Good Samaritan Litheran Health Care Contac	Albany County	×		X			
Guiderland Center Nursin	Albany County			X			
Julie Blair Nursing & Reb	Albani County			×			
Our Lady of Hope Residence	Albery County			**			
Our Lady of Mercy Life Center	Albany County			**			
St Margarets Center	Albany County		×				
Teresian House Nursing Ho	Albany County			×			
Villa Mary Immaculate	Albany County						
Cedar Hedge Nursing Home	Clinton County			×			
Champlain Valley Physicians Hospital Medical Ctr Snf	Clinton County	-					
Clinton County Nursing Ho	Clinton County						
Evergreen Valley Nursing	Clinton County		×				
Meadowbrook Healthcare	Clinton County			×			
Adventist Nursing Home in	Columbia County			××			
Barnwell Nursing and Rehabilitation Center	Columbia County	-		X			
Firemens Home of the State of New York	Columbia County						
AP TELEVILLE	Columbia County			×			
Horse Ne Home	Columbia County			X			×
Moses-hainaton Nursing H	Feee County	+					
Jihlein Mercy Center	Faser County	-		**			
Alice Hyde Medical Center	Franklin County	  -		X			
Franklin County Nursing Home	Franklin County			×			
Mercy Healthcare Center Inc	Franklin County						
Fulton County Residential	Fulton County	-		×			
Nathan Littauer Hospital	Fulton County	×		X			
Wells Nursing Home Inc	Fulton County		×				
Columbia-Greene Long Term Care	Greene County			×			
Eden Park Health Care Center - Greene	Greene County			×			
Amsterdam Memorial Hospital Snf	Montgomery County		X	×			
Montgomery Meadows Reside	Montgomery County			X			
Mt Loretto Nursing Home Inc	Montgomery County			X			
Palatine Nursing Home	Montgomery County						
St Johnsville Rehabilitation and Nursing Center	Montgomery County			×			
Aurelia Osborn Fox Memorial Hospital	Otsego County			×			
Oneonta Nursing and Rehab	Otsego County			×			
The Meadows	Otsego County			X			
Eddy Heritage House Nursing Center	Rensselaer County	×					
Evergreen Commons	Rensselaer County	#W/A	#X/X	*			
Posick Fails Health Center	Kensselaer County	+	3	X			
Northwoods Rehab and Extended Care Facility - Resewood	Reneselser County	1	1				
Vorthwoods Rehab and Extended Care Facility - Troy	Rensseleer County			X			
Resurrection Nursing Home Inc	Rensselaer County						
The Corines Missing and Datachilliation Contra	Dennelous	-					

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		Compi	Comprehensive Services	Services	Spe	Specialty Services	ces
NAME	COUNTY	ГТННСР		ADHCP SUBACUTE	更	AIDS	Vent
Saratoga Care Nursing Home	Saratoga County			X			
Saratoga County Maplewood Manor	Saratoga County			×			
Schuyler Ridge A Resident	Saratoga County		×	×			
Wesley Health Care Center	Saratoga County			X			
Baptist Health Nursing And Rehabilitation Center Inc	Schenectady County			×			
Ellis Center for Long Term Care	Schenectady County			X			
Glendale Home-schdy Cnty	Schenectady County			×			
Kingsway Arms Nursing Cen	Schenectady County			×			
Northwoods Rehab and Extended Care Facility - Hilltop	Schenectady County			×	X		×
The Avenue Nursing and Rehabilitation Centre	Schenectady County			×			
The Dutch Manor Nursing and Rehabilitation Centre	Schenectady County			×			
Eden Park Health Care Center - Schoharie	Schoharie County			×			
Adirondack Tri-County Nursing and Rehabilitation	Warren County		×				
Eden Park Health Care Center - Warren	Warren County			×			
The Stanton Nursing and Rehabilitation Center	Warren County			×			
Westmount Health Facility	Warren County						
Fort Hudson Nursing Center Inc	Washington County		×	×			
Indian River Rehabilitation and Health Care Center Inc	Washington County			XX			
Pleasant Valley	Washington County		XX				
The Orchard Nursing and Rehabilitation Center	Washington County			xx			

		Compre	Comprehensive Services	ervices	Specialty Services	ryces
NAME	COUNTY	LTHHCP	ADHCP	ADHCP SUBACUTE	TBI AIDS	Vent
Cuba Memorial Hospital Inc Snf	Allegany County	_		X	$\vdash$	
Highland Healthcare Cente	Allegany County		×	xx		
The Waters of Houghton	Allegany County					
Wellsville Manor Care Cen	Allegany County			×		
Gowanda Nursing Home	Cattaraugus County			×		
St Josephs Manor	Cattaraugus County					
The Pines Healthcare & Rehabilitation Centers Machies Campus	Cattaraugus County			×		
The Pines Healthcare & Rehabilitation Centers Olean Campus	Cattaraugus County			××		
The Waters of Allegany	Cattaraugus County			×		
The Waters of Salamenca	Cattaraugus County			×		
Chautauqua County Home	Chautauqua County			×		-
Gerry Nursing Home Co Inc	Chautauqua County			×		
Heritage Green Nursing Home	Chautauqua County			×		
Heritage Park Health Care Center	Chautauqua County			×		
Lake Shore Nursing Home Inc	Chautauque County			×		
utheran Retirement Home	Chautauqua County			×		
The Waters of Dunkirk	Chautauqua County	-				
The Waters of Westfield	Chautauqua County			×		
TLC Health Network - Lake Shore Hospital Nursing Facility	Chautauqua County	×		×		
Autumn View Health Care Facility L.L.C.	Erie County			×		
Beechwood Nursing Home	Erie County			XX		
Beechwood Residence	Erie County			X		
Brothers of Mercy Nursing	Erie County			XX		
Buffalo General Hospital	Erie County			X		Ŷ
Canterbury Woods	Erie County					
Delaware Nursing & Rehabilitation Center	Erie County			×		
Elderwood Health Care Healthwood	Erie County			×		×
Elderwood Health Care Lakewood	Erie County	1		X		
Ciderwood Healin Care Limwood	Ene County	1		XX		
Erderwood Health Care Maplewood	Ene County			X		
Ideawood Death Care Carwood	Erie County			XX		
Elderwood nearth Care Riverwood	Ene County			3		
Ciderwood nearth Care wedgewood	Ene County			3		1
Priscupal Residential Resid Care Facility	Erie County			3		1
Eric County nome	Ene County	WILL.	4000	YY		3
Cather Baker Manage	Edia County	Tiple to the second	#12/4	AA A		
Fainer Daker Manor Nivelia Llame	Ede County	1		**		 
Carden Cate Health Care Facility	Erle County			XX		_
Create Manor Mark Care Facility	Frie County	+		8		-
Creenfield Mouth and Debelification Center	Ede County			XX		+
Control Life Marian Control Control	Edi Courty			*		+
James & Dichmond Cheffee	Erie County			X		+
Menor Cat Buffelo	Frie County	₩W/₩	#W/A	*		-
Mosaley Residence	Frie County					
Mercy Hospital Skilled Nursing Facility	Erle County					
Millard Fillmore Skilled Nursing Facility	Erie County			×		_
Nazareth Nursing Home	Erie County			X		
Ridge View Manor	Erle County			×		
Rosa Coplon Jewish Home	Erle County	×	XX			
Schollad Residence	Cris County	X	XX	3		
			-			_

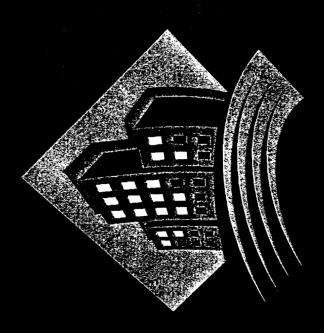
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		Compr	Comprehensive Services	Services	Spe	Specialty Services	ces
NAME	COUNTY	LTHHCP	ADHCP	ADHCP SUBACUTE	181	AIDS	Vent
Sheridan Manor Nursing Home	Erie County			×			
St Andrew's Presbyterian	Erie County			×			
St Catherine Laboure Health Care Center	Erie County			xx			
St Francis Home of Williamsville	Erie County			×			
St Francis of Buffalo	Erie County		×				
St Lukes Presbyterian Nursing Center	Erie County			×			
The Waters of Aurora Park	Erie County			×			
The Waters of Eden	Erie County						
The Waters of Orchard Park	Erie County			×			
Waterfront Health Care Center	Erie County			×			
Williamsville Suburban Nursing Home	Erie County			×			
Niegere Lutheran Home and Rehabilitation Center Inc	Erie County			×			
Batavia Nursing Home LLC	Genesee County			×			
Genesee County Nursing Home	Genesee County		×				
Leroy Village Green Residential Health Care Facility Inc	Genesee County			×			
Western New York State Veterans Home	Genesee County			×			
Briody Health Care Facility	Niagara County			XX			
Degraff Memorial Hospital - Skilled Nursing Facility	Niagera County			×			
Elderwood Health Care Crestwood	Niagara County			×			
Fairchild Manor Nursing Home	Niagara County			×			
Mount View Health Facility	Niagara County		×				
Newfane Rehabilitation and Health Care Center Corp	Niegara County			×			
Niagara Rehabilitation and Nursing Center	Niagara County			×			
North Gate Health Care Facility	Niagara County			×			
Odd Fellow & Rebekah Rehabilitation & Health Care Center Inc	Niagara County			×			
Our Lady of Peace Nursing Care Residence	Niagara County			×			
Schoelkopf Health Center	Niagera County			xx			
The Waters of Gasport	Niegara County			XX			
Medina Memorial Hospital Snf	Orleans County						
Orchard Manor Inc	Orleans County			XX			
Orleans County Nursing Ho	Orleans County			XX			
East Side Nursing Home	Wyoming County			XX			
Wyoming County Community Hospital Snf	Wyoming County			XX			

# Nursing Homes are the primary providers of long-term care in New York

666 licensed Nursing Homes Statewide

...

120,651 Beds \$11B Estimated total annual spending



# NYS Nursing Homes face mounting

Percent of Facilities with Operating Losses, New York State

52%

**%9**E

### Other reasons to shift towards non-

- Growing consumerism/patient preferences
- Unsustainable growth in Medicaid
  - The "*Olmstead*" decision spending

Federal "New Freedom Initiative" 1

### Where are the best opportunities to Shift LTC resources?

Where institutional supply exceeds community need 

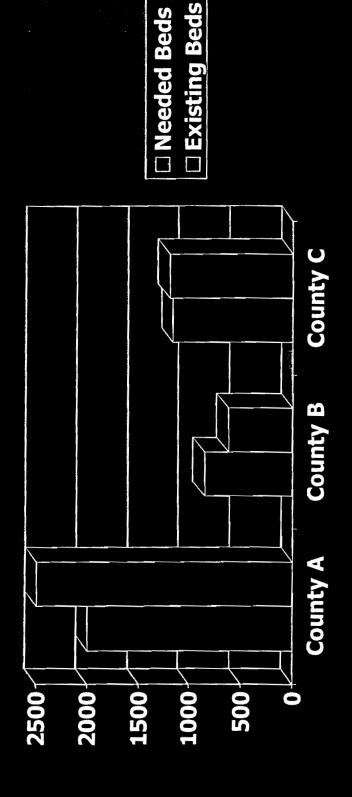
Where institutional beds are utilized "suboptimally" 

Where institutional beds are not occupied even sub-optimally 

Where non-institutional medical/nonmedical options are not optima 1

#### he State's Bed Need Methodology gives baseline view of bed supply for 20 O





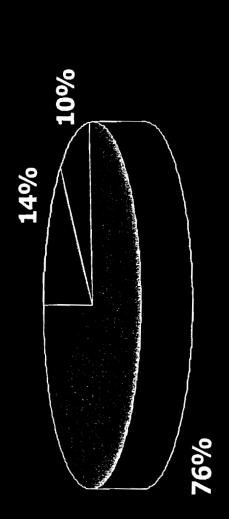
# The Need Methodology shows:

State-wide, need and supply are in equilibrium. But individual counties experience either bed deficits or surpluses. .

However, moving beds from one county to resources out of institutions, additional another is NOT enough. To shift factors must be considered

## One key factor is how are the existing beds being utilized?

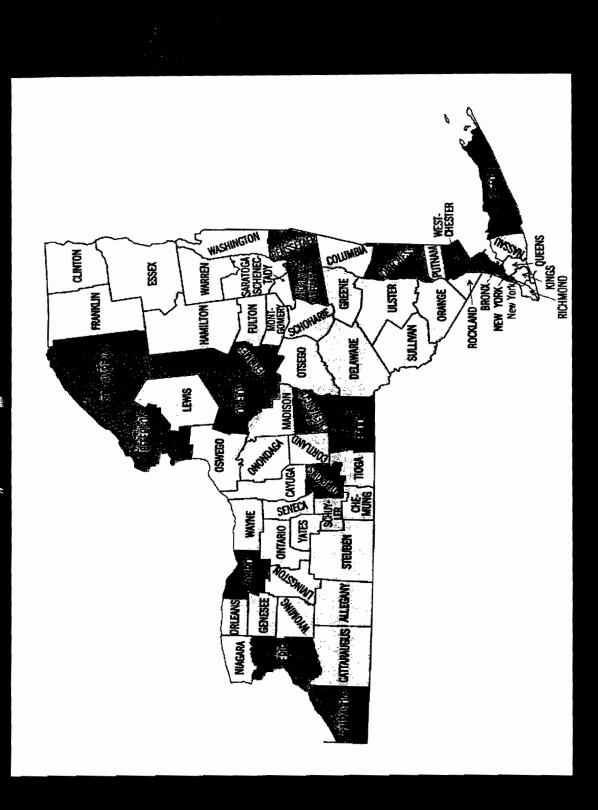
# **Estimated Distribution of Residents, 2003**



□ Low-Acuity□ Sub-Acute (e)□ High-Acuity LTC

nursing home beds. Counties with greater than 125 excess beds were highlighted Statewide, 14% of beds are occupied by low-acuity residents. Assuming half can have their clinical care needs met in alternate settings, NYS has excess

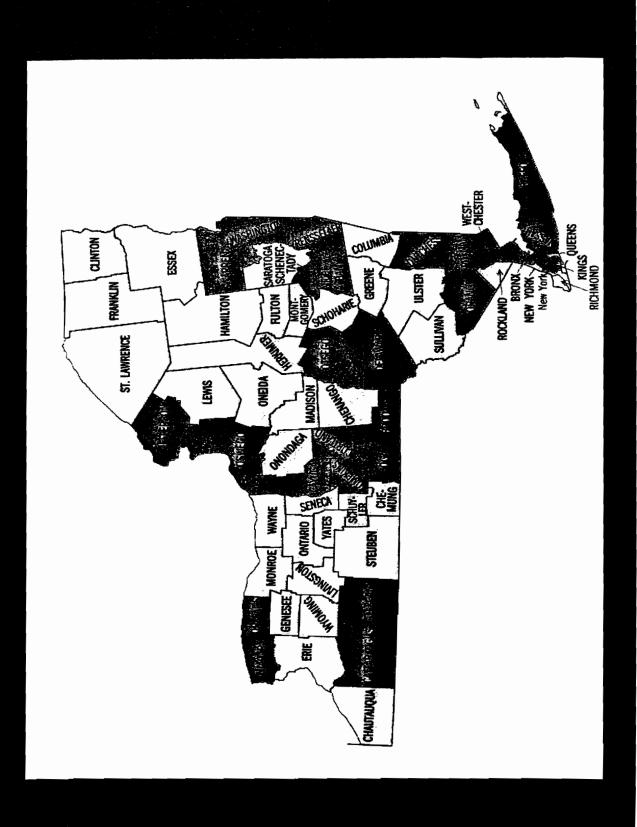
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#### Another major factor is; are the existing beds in demand?

- Some counties have low occupancy *despite* an official bed deficit
- Low occupancy rates might indicate that people are "voting with their feet"
- Counties with less than 94.5% occupancy were highlighted

# Distribution of Low-Occupancy Counties



## A third key factor is; non-institutional TOSOUTOS T

- The variety of long-term care programs often care for overlapping types of clients
- Adult day care
- Long-term home health care
- Managed long-term care
- Adult care facilities (EH, AH)
- Assisted Living and CCRC units
- Nursing Homes
- People may be in institutions simply because alternatives are lacking

## Shows where resource shifts can occu

DOH calculates total LTC need per county Non-Institutional need — existing "slots" unmet need E Z A

Counties with greater than 50% of their Non-Institutional need not met were highlighted